

THURSDAY, FEBRUARY 19, 2026

MINUTES

Date: Thursday, February 19, 2026

Location: Cassellholme 1st Floor (New Build)

Board Members: Dave Mendicino, Chair
 Michelle Lahaye, Vice Chair
 James (Jim) Bruce
 Chris Mayne
 Mark King
 Peter Chirico
 Robert Corriveau

Staff: Angie Punnett, Administrator
 Camille Bigras, QI Director
 Billy Brooks, CFO
 Tiffany Chapman, Secretary
 Anita Brisson, Project Manager

Regrets:

Guests: Monique Peters, Family Council
 Jamie Lowery, Johanne B., Larry Fuld,
 Maikel, John (ZOOM)

| | ITEM | ACTION |
|-----------|--|--------|
| A. | CALL TO ORDER | |
| | MEETING RECORDED <i>“Moved by Peter Chirico and seconded by Michelle Lahaye that the meeting be called to order at 5:00 p.m.”</i> Res. #016-26 <u>Carried</u> | |
| | 1. Approval of Agenda | |
| | Move: 4.1 to 8.3 16 Bed Cultural Designation Change: 8.3 to 8.4 – Cassellholme Governance Structure <i>“Moved by Robert Corriveau and seconded by Peter Chirico that the Board approved the Agenda for this meeting, as amended.”</i> Res. #017-26 <u>Carried</u> | |
| | 2. Conflict of Interest | |
| | Mark King declared on conflict on 8.4 – Cassellholme Governance Structure <i>“Moved by Michelle Lahaye and seconded by Jim Bruce that only one Board Member present has declared a conflict of interest.”</i> Res. #018-26 <u>Carried</u> | |
| | 3. Approval of Minutes | |
| | 3.1 Approval of the Minutes of the Regular Board Meeting held on January 29, 2026 <i>“Moved by Jim Bruce and seconded by Michelle Lahaye that the minutes of the Regular Board Meeting, held on January 29, 2026 be adopted as presented.”</i> Res. #019-26 <u>Carried</u> | |

4. New Business

4.1 16 Bed Cultural Designation

Moved to 8.3 on Agenda

5. Redevelopment

5.1 Construction Update

Maple completely down – Apple almost completely demoed

Cleaning of the site progressing very well

Frozen sprinkler – being monitored

Millwork deficiencies being fixed – tub room tracks don't line update being fixed also

Hot water being monitored and under control

6. Operations

6.1 Operations Update

6.1.1. Quality Update

Focusing on resident falls – increase in falls around time of move

Looking at the falls now they are beginning to decrease again

Less falls observed in new section of building – less clutter

Education with staff – focusing on professional communication

Behavior Support – Physical responsive behaviors

6.1.2 Operations Update

2 orders received from the Ministry

Staffing model – unit based had pros/cons – changed to move between multiple units

Door alarms installed

End of life/palliation – lead roll

Family orientation night

BSU finalized – staff training/schedules etc. in the works

6.1.3 Ministry Inspection

Noted above

6.2 Financial – Cassellholme 2025 Q4 Financial Report

William went through financial report in detail

“Moved by Peter Chirico and seconded by Jim Bruce that the Board approve the year-to-date Long Term Care operating budget-to-actual results for the period ending December 31st, 2025 (Corresponds to Pages 7-9).”

Res. #020-26

Carried

“Moved by Chris Mayne and seconded by Mark King that the Board approve the redevelopment capital budget-to-actual results from commencement to December 31st, 2025, and forecasted capital levy estimates. (Corresponds to Pages 10-11)”

Res. #021-26

Carried

“Moved by Michelle Lahaye and seconded by Robert Corriveau That the board approve the Community Support Services budget-to-actual results for the period of April 1st to December 31st, 2025. (Corresponds to Pages 12-13).”

Res. #022-26

Carried

7. Finance and Governance Policy Review

8. In-Camera

Guests left the meeting & Zoom Meeting Ended

“Moved by Robert Corriveau and seconded by Peter Chirico that the Board proceed to an In-Camera session at 6:06p.m.”

Res. #023-26

Carried

8.1 Approval of the In-Camera Minutes – dated January 29, 2026

In-Camera Motion – Res. #024-26

8.2 Redevelopment Matters

8.2.1 Legal

8.2.2 Financial

In-Camera Motion – Res. #025-26

8.3 16 Bed Cultural Designation

Anita Left the Meeting

8.4 Cassellholme Governance Structure

In-Camera Motion – Res. #026-26

In-Camera Motion – Res. #027-26

“Moved by Robert Corriveau and seconded by Peter Chirico that the Board approve the In-Camera Session to be adjourned at 7:07p.m.”

Res. #028-26

Carried

“Moved by Jim Bruce and seconded by Robert Corriveau whereas Bylaw Section 7.02(f)(iii) allows the Board to declare vacancies on the Cassellholme Board of Directors, Be It Resolved That the Board of Directors of Cassellholme, having considered matters in-camera, hereby declares two (2) vacant seats on the board, previously held by Mark King and Chris Mayne. Further Be It Resolved That the City of North Bay be formally notified of these vacancies and requested to provide two (2) new appointees to fill the vacant Board positions.”

Recorded Vote:
Jim Bruce – Yes
Robert Corriveau – Yes
Peter Chirico – Yes
Dave Mendicino – Yes
Michelle Lahaye – Yes

Res. #029-26

Carried

B. CORRESPONDENCE

C. REQUEST FOR FUTURE AGENDA ITEMS

D. DATE OF NEXT MEETING

Thursday, March 26, 2026 – Cassellholme Auditorium – 5:00 p.m.

E. ADJOURNMENT

“Moved by Michelle Layhaye and seconded by Jim Bruce that the meeting be adjourned at 7:09p.m.”

Res. #030-26

Carried

Secretary

Chairman

February 16, 2026

Subject: Cassellholme Redevelopment Update – February 2026

CONSTRUCTION OVERVIEW

Phase 00 - Work complete.

Phase 1-A – Work complete

Phase 1-B - Work complete, minor deficiencies outstanding.

Phase 2 – In Progress

SCHEDULE STATUS

Phase 2 schedule is included with this report and is updated to reflect the Phase 2 start date of December 3, 2025, and includes progress up to the date of this report.

PHASE 1-B

- Patient lift track placement correction - Pricing has been submitted as RFE 252 and a Change Order is pending. Layout corrections will take place the week of Feb. 16, 2026.
- Archmill minor deficiencies remain. Could not complete all first week of February

PHASE 2

- Demolition in progress: Maple as been removed, Apple in progress.

Transition Planning Highlights - An updated summary is attached for reference.

Change Order Log - Please see the attached

Budget Update – To be provided separately

| Action | Sub Actions | Due Date |
|---|--|-------------|
| Resident Communication | Updating website | February |
| Bed Application - DSU & Indigenous | DSU approved; still reviewing the Indigenous unit funding | ongoing |
| FF&E Review | monthly review as P2 commences; Inventory List Review for P2 | ongoing |
| Ministry submissions | monthly progress reports, draws, ministry financials and insurances - submissions monthly | ongoing |
| P1 Millwork deficiencies | some servery work and ongoing maple wood deficiencies almost complete; First of 2 visits - Feb 2-6; next visit still to be scheduled | February |
| P2 Project Schedule Review | bi-weekly | ongoing |
| P2 Parking | | Summer 2027 |
| Storage Area list | to do a post move review of any changes to be added to P2; need to still get shelving for storage spaces | February |
| Hose Cabinets | hose cabinets in the new building - tbd | January |
| Art Fundraising | ideas have been noted and small WG; including Creative Industries - WG to assemble soon to allow for art in the | Spring |
| Art Work - RHA and P1 | Artwork underway and will provide updates as artist submits | ongoing |
| Wood at mill for purpose | | 2027 |
| Outdoor Space | to purchase furniture in the spring that was not purchased in November | May |
| HCR - Movers | to be reviewed 6 months prior to move | winter 2027 |
| IT | no action at this time - any additions for P2 - FF&E will be added | |
| Furniture | all itemized and pre-selected and ready for order | |
| Nurse Call | Austco and Percon and Clinical to do a post move review of any changes to be added to P2 | March |
| Medication Safety & Room Review | to do a post move review of any changes to be added to P2 | March |
| Nursing Station | to do a post move review of any changes to be added to P2 | March |
| Office Review | to do a post move review of any changes to be added to P2 | March |
| Activity Rooms planning | to do a post move review of any changes to be added to P2 | March |
| Clinical Staffing Plan | to be reviewed 6 months prior to move | |
| Door and Keypad Locks | to do a post move review of any changes to be added to P2 | March |
| Wayfinding | to do a post move review of any changes to be added to P2 | March |
| Miller waste process | to do a post move review of any changes to be added to P2 | March |
| Kitchen Planning | to do a post move review of any changes to be added to P2 | March |
| Trina's staffing plan | to be reviewed 6 months prior to move | |
| Storage Areas and supplies | to do a post move review of any changes to be added to P2 | March |
| Inventory Management Solution and Process | to do a post move review of any changes to be added to P2 | March |
| Medleds | order; to do a post move review of any changes to be added to P2 | March |
| Remar strips | order; to do a post move review of any changes to be added to P2 | March |
| Fire plan | to do a post move review of any changes to be added to P2 | July |
| | | |

Change Order Log -Feb 16 2026

| Percon | | | | | | | Change Order Log -Feb 16 2026 | | | | | | | | | | Contract Time |
|--------|-------|------|------|----|-----|------|---|----------------------|--------------|-------------|------------|---------------|---------------|---------------|--------|--|---------------|
| RFE | RFE | PC | CD | SI | RFI | CO | Work Description | Reason | Status | Date Issued | Quote Sent | Approval Date | Quoted | Approved | (days) | | |
| 1 | 1 | | | 1 | | 1 | Millwork revisions/clarifications | Coordination | Approved | 18-Feb-22 | 17-Mar-22 | 28-Mar-22 | \$34,553.53 | \$34,553.53 | | | |
| 2 | 2 | 1 | | | | 2 | Emergency Switchboard revisions | Coordination | Approved | 17-Feb-22 | 17-Mar-22 | 28-Mar-22 | \$4,919.20 | \$4,919.20 | | | |
| 3 | 3 | | | | | 2 | Increase Builders Risk Insurance to Include Soft Costs | Lender Requirement | Approved | 30-Mar-22 | 30-Mar-22 | 05-Apr-22 | \$29,846.88 | \$29,846.88 | | | |
| 4 | 4 | | | | | 2 | Cost associated to add Wrap Up Insurance Policy | Lender Requirement | Approved | 30-Mar-22 | 30-Mar-22 | 05-Apr-22 | \$282,579.86 | \$282,579.86 | | | |
| 5 | 5R1 | 2 | | | | 2 | Door revisions | Coordination | Approved | 15-Mar-22 | 07-Apr-22 | 06-May-22 | \$4,677.20 | \$4,677.20 | | | |
| 6 | 6 | 3 | | | | 2 | Washroom Accessories Revisions | Coordination | Approved | 28-Mar-22 | 22-Apr-22 | 25-Apr-22 | \$863.50 | \$863.50 | | | |
| 7 | 7 | 9 | | | | | Removal existing foundations (Unit rate only - see RFE 16) | Cancelled | Cancelled | 21-Apr-22 | 25-Apr-22 | | | | | | |
| 8 | 8 | 16 | | | | 6 | Provide new water valve at property line | AHJ | Approved | 05-May-22 | 06-May-22 | 06-May-22 | \$8,607.50 | \$8,607.50 | | | |
| 9 | 9 | 4 | | | | 41 | North wing door revisions | Coordination | Approved | 28-Mar-22 | 16-Jan-23 | 19-Jan-23 | \$3,756.50 | \$3,756.50 | | | |
| 10 | 10 | 5 | | | | 7 | Elevator pit lighting revisions | AHJ | Approved | 29-Mar-22 | 09-May-22 | 16-May-22 | (\$1,361.00) | (\$1,361.00) | | | |
| 11 | 11 | 6 | | | | 8 | Transformer modifications | Cost Saving | Approved | 07-Apr-22 | 09-May-22 | 27-May-22 | (\$6,000.00) | (\$6,000.00) | | | |
| 12 | 12 R1 | | | | | 9 | Millwork edging revisions & Drawer modifications (per email April 25, 2022) | Cost Saving | Approved | N/A | 19-May-22 | 01-Jun-22 | (\$11,906.00) | (\$11,906.00) | | | |
| 13 | 13 | | | | | | CANCELLED: Drawer modifications (SEE RFE 12R1) | Cancelled | Cancelled | N/A | 09-May-22 | | | | | | |
| 14 | 14 | 17 | | | | 12 | Temporary Hydrant at North Wing | AHJ | Approved | 12-Apr-22 | 16-May-22 | 01-Jun-22 | \$5,585.25 | \$5,585.25 | | | |
| 15 | 15R2 | 7R1 | | | | 36 | Phase 1 temporary door revisions and hardware coordination | Coordination | Approved | 02-Dec-22 | 06-Dec-22 | 10-Jan-22 | \$4,539.70 | \$4,539.70 | | | |
| 16 | 16R2 | 9 | | | | 15 | Removal of existing foundations | Site Condition | Approved | 21-Apr-22 | 20-May-22 | 27-Jun-22 | \$70,326.38 | \$70,326.38 | | | |
| 17 | 17 | 11 | | | | 11 | Hardware revisions to Door V101 | Coordination | Approved | 27-Apr-22 | 19-May-22 | 01-Jun-22 | \$6,046.70 | \$6,046.70 | | | |
| 18 | 18R2 | 18 | | | | 14 | Revise pipe material storm main tee at Olive St. | Site Condition | Approved | 13-May-22 | 20-May-22 | 29-Jun-22 | \$7,885.44 | \$7,885.44 | | | |
| 19 | 19 | 12 | | | | 10 | Temporary lighting in courtyard parking | Health & Safety | Approved | 27-Apr-22 | 25-May-22 | 01-Jun-22 | \$15,888.40 | \$15,888.40 | | | |
| 20 | 20R1 | 8 | | | | 13 | Add card reader control for rear doors on elevators 1024 & 1025 | Design Improvement | Approved | 25-Apr-22 | 30-May-22 | 10-Jun-22 | \$1,512.50 | \$1,512.50 | | | |
| 21 | 21R1 | | | | | 16 | Temporary Door Hardware supplied by Owner's Security Provider | Schedule Change | Approved | 22-Jun-22 | 08-Jul-22 | 22-Jul-22 | (\$6,650.00) | (\$6,650.00) | | | |
| 22 | 22 | 23 | | | | | Investigate/repair storm line blockage near property line at Olive St. | Site Condition | Cancelled | 23-Jun-22 | 06-Jul-22 | | | | | | |
| 23 | 23R2 | | 19R1 | | | 17 R | Corrections and revisions to parking lot line in temporary and east parking areas | Owner Requested | Approved | 16-Aug-22 | 15-Sep-22 | 22-Sep-22 | \$3,454.00 | \$3,454.00 | | | |
| 24 | 24R4 | 22R1 | | | | 27 | Provide temporary power feed to east parking lot lighting | Coordination | Approved | 19-Aug-22 | 24-Oct-22 | 27-Oct-22 | (\$8,416.88) | (\$8,416.88) | | | |
| 25 | 25R1 | 25R1 | | | | 18 | Revision to waterline connections to existing building - Revised | Site Condition | Approved | 03-Aug-22 | 05-Aug-22 | 11-Aug-22 | \$42,426.23 | \$42,426.23 | | | |
| 26 | 26 | 20 | | | | 19 | Revision to electrical panel E-1-C | Coordination | Approved | 02-Jun-22 | 09-Aug-22 | 11-Aug-22 | \$6,702.30 | \$6,702.30 | | | |
| 27 | 27R1 | 19R1 | | | | 23 | Revise acoustic ceiling tile materials | Cost Saving | Approved | 15-Sep-22 | 28-Sep-22 | 05-Oct-22 | (\$66,054.48) | (\$66,054.48) | | | |
| 28 | 28 | | 23 | | | 20 | Pile Rock Points | Contractor Requested | Approved | 03-Aug-22 | 12-Aug-22 | 12-Aug-22 | \$98,826.40 | \$98,826.40 | | | |
| 29 | 29R3 | 28 | | | | 33 | Revision to Phase 1 & 2 sanitary and storm connections at grade beams | Coordination | Approved | 03-Aug-22 | 09-Nov-22 | 22-Nov-22 | \$21,724.63 | \$21,724.63 | | | |
| 30 | 30 | 26 | | | | 21 | Revision to under-slab plumbing and inverts | Coordination | Approved | 26-Jul-22 | 18-Aug-22 | 22-Sep-22 | \$15,196.50 | \$15,196.50 | | | |
| 31 | 31 | 10 | | | | 40 | Revision to the fire and combination fire/smoke dampers | AHJ | Approved | 26-Apr-22 | 15-Sep-22 | 26-Jan-23 | \$134,858.85 | \$134,858.85 | | | |
| 32 | 32R1 | 14 | | | | | Door frame material revisions along corridor 1165 | Design Improvement | Not Accepted | 31-Aug-22 | 31-Aug-22 | | | | | | |
| 33 | 33 | | | | | 24 | Revised wood frame design for jams | Cost Saving | Approved | 09-Sep-22 | 28-Sep-22 | 05-Oct-22 | (\$12,750.00) | (\$12,750.00) | | | |
| 34 | 34R4 | 21R3 | | | | 29 | Provide new grounding loop for new building service | AHJ | Approved | 22-Aug-22 | 28-Oct-22 | 08-Nov-22 | \$77,892.15 | \$77,892.15 | | | |
| 35 | 35R3 | 27R2 | | | | 35 | Delete deck mounted soap dispensers | Owner Requested | Approved | 21-Nov-22 | 05-Dec-22 | 10-Jan-22 | (\$4,081.00) | (\$4,081.00) | | | |
| 36 | 36R4 | 15R | | | | 117 | Door hardware revisions to door 1147a | Coordination | Pending | 12-Oct-22 | 18-Apr-24 | 29-Apr-24 | \$10,606.20 | \$10,606.20 | | | |
| 37 | 37 | 13R | | | | 31 | Janitor room door revisions | Coordination | Approved | 19-Sep-22 | 19-Sep-22 | 10-Nov-22 | \$4,785.00 | \$4,785.00 | | | |
| 38 | 38 | 29 | | | | 22 | Existing Service Plug Requirement | AHJ | Approved | 31-Aug-22 | 23-Sep-22 | 10-Oct-22 | \$2,414.10 | \$2,414.10 | | | |
| 41 | 41 | 24R1 | | | | 32 | Provide grilles on type 'O' fin radiation in trench in Auditorium 1005 | Coordination | Approved | 22-Sep-22 | 17-Oct-22 | 15-Nov-22 | \$23,009.80 | \$23,009.80 | | | |
| | | 30 | | | | | After hours paving of East Parking Lot | Owner Requested | Cancelled | 16-Sep-22 | | | | | | | |
| 39 | 39 | 31 | | | | | Additional curb at edge of existing parking area | Owner Requested | Cancelled | 16-Sep-22 | 28-Sep-22 | | | | | | |
| 40 | 40R1 | 32R1 | | | | 25 | Revision to existing sanitary line | Site Condition | Approved | 21-Sep-22 | 29-Sep-22 | 06-Oct-22 | \$61,577.36 | \$61,577.36 | TBD | | |
| 47 | 47R1 | 33 | | | | 43 | Structural revisions to Phase 1 framing, Phase 2 framing, pile caps and piles | Coordination | Approved | 23-Sep-22 | 11-Jan-23 | 22-Jan-23 | \$37,038.71 | \$37,038.71 | 4 | | |
| 42 | 42R1 | 34 | | | | 26 | Water storage tank layout and structural revisions | Coordination | Approved | 26-Sep-22 | 14-Oct-22 | 27-Oct-22 | \$3,597.83 | \$3,597.83 | | | |
| 43 | 43 | 35R | | | | 61 | Revision to North Wing elevator brackets for rail attachments | Coordination | Approved | 07-Oct-22 | 20-Jun-23 | 27-Jun-23 | \$11,964.96 | \$11,964.96 | | | |
| 53 | 53 | 36R2 | | | | 44 | Revision to brace frame VB105 | Coordination | Approved | 09-Nov-22 | 13-Dec-22 | 26-Jan-23 | \$9,497.44 | \$9,497.44 | | | |
| 45 | 45 | 37 | | | | 30 | Revision to light fixtures P5 and P6 | Coordination | Approved | 11-Oct-22 | 31-Oct-22 | 08-Nov-22 | \$2,369.33 | \$2,369.33 | | | |
| 48 | 48 | 38 | | | | 37 | Structural beam revisions at Block B roof terraces balconies | Coordination | Approved | 20-Oct-22 | 13-Dec-22 | 10-Jan-23 | \$969.52 | \$969.52 | | | |
| 49 | 49R2 | | 36R1 | | | 60 | Structural clarifications - structural steel and rebar shop drawings | Coordination | Approved | 20-Jan-23 | 10-Mar-23 | 28-Jun-23 | \$2,768.37 | \$2,768.37 | | | |
| 46 | | | 7R1 | | | 28 | Provide slab Mounting brackets for smoke shelter | Site Condition | Approved | 17-Oct-22 | 25-Oct-22 | 01-Nov-22 | \$1,050.68 | \$1,050.68 | | | |
| 51 | 51R1 | 39 | | | | 38 | Add smoke detectors in corridors of RHA areas | Coordination | Approved | 08-Nov-22 | 13-Dec-22 | 10-Jan-23 | \$5,258.00 | \$5,258.00 | | | |
| 44R1 | | | | 22 | | 34 | Provide additional steel modifications outlined in SI#22 | Coordination | Approved | 27-Jul-22 | 16-Nov-22 | 22-Nov-22 | \$3,300.11 | \$3,300.11 | | | |
| | | 40 | | | | | Additional elevator controls | Coordination | Pending | 07-Dec-22 | | | | | | | |
| 56 | 56 | 41 | | | | 45 | Revision to sliding door frame details | Coordination | Approved | 21-Dec-22 | 08-Feb-23 | 28-Feb-23 | \$8,783.50 | \$8,783.50 | | | |
| 54 | 54 | 42 | | | | 46 | Provide fixed mirrors in Staff washrooms | Coordination | Approved | 10-Jan-23 | 03-Feb-23 | 28-Feb-23 | \$7,507.50 | \$7,507.50 | | | |
| 54R1 | 54R1 | 42 | | | | 48 | Correct the cost of fixed mirrors from CO#46 | Coordination | Approved | 10-Jan-23 | 03-Mar-23 | 21-Mar-23 | (\$2,035.00) | (\$2,035.00) | | | |
| 52 | 52 | | 39 | | | 39 | Provide relay bases on smoke detectors related to door hold opens for SI#39 | AHJ | Approved | 08-Nov-22 | 13-Dec-22 | 10-Jan-23 | \$3,014.00 | \$3,014.00 | | | |
| 55 | 55 | 43 | | | | | Revise range hood colour | Owner Requested | Cancelled | 18-Jan-23 | | | | | | | |
| 57 | 57 | 44 | | | | 47 | Revision to L#2 & L#2-1 lavatory fixtures | Coordination | Approved | 18-Jan-23 | 17-Jan-23 | 21-Feb-23 | \$5,193.10 | \$5,193.10 | | | |
| 54 | 54R1 | | | 41 | | 42 | Remedial modifications to pile caps and grade beams - Phase 1 | Site Condition | Approved | 28-Nov-22 | 10-Jan-23 | 20-Jan-23 | \$14,145.87 | \$14,145.87 | 4 | | |
| 58 | 58 | 45 | | | | | Revisions to operable window vent type | Coordination | Cancelled | 06-Feb-23 | | | | | | | |
| 60 | 60 | 46 | | | | 52 | Modifications to generator ESB breakers | Coordination | Approved | 07-Feb-23 | 24-Mar-23 | 03-May-23 | \$19,405.10 | \$19,405.10 | | | |
| 95 | 95 | 47 | | | | 79 | Revise office door locations, electrical from PC47 | Owner Requested | Approved | 23-Mar-23 | 08-Sep-23 | 09-Sep-25 | \$10,312.50 | \$10,312.50 | | | |
| 72 | 72R3 | 47 | | | | 73 | Revise office door locations, typical millwork from PC47 | Owner Requested | Approved | 15-Aug-23 | 15-Aug-23 | 07-May-24 | \$11,985.60 | \$11,985.60 | | | |
| 59 | 59 | 48R | | | | 49 | Revisions to electrical to accommodate Kitchen Equipment Phase 1 | Coordination | Approved | 14-Feb-23 | 17-Mar-23 | 22-Mar-23 | \$501.60 | \$501.60 | | | |
| 62 | 62R2 | 49 | | | | 54 | Typical Bedroom Mockup | Owner Requested | Approved | 09-Mar-23 | 03-May-23 | 06-Jun-23 | \$75,577.95 | \$75,577.95 | | | |
| | | 50 | | | | | Revise rated floor assembly ULC Listed Design No. | Cost Saving | Cancelled | 22-Mar-23 | | | | | | | |
| | | 51 | | | | 50 | Revision to select light fixtures to alternate product | Design Improvement | Approved | 22-Mar-23 | 20-Apr-23 | 26-Apr-23 | \$0.00 | \$0.00 | | | |
| 65 | 65 | 52 | | | | 57 | Delete select cubical curtains and provide track breaks in patient lift tracks | Coordination | Approved | 29-Mar-23 | 12-May-23 | 01-Jun-23 | (\$5,382.50) | (\$5,382.50) | | | |

| | | | | | | | | | | | | | |
|-----|-------|------|--|------|-----|--|---------------------------|-----------|-----------|-----------|-----------|----------------|----------------|
| 75 | 75R1 | 53 | | | 69 | Electrical revisions for elevator connections | Coordination | Approved | 30-Mar-23 | 29-Jun-23 | 03-Aug-23 | \$18,212.70 | \$18,212.70 |
| | | 54 | | | | Revisions to interior expansion joints types | Coordination | Cancelled | 30-Mar-23 | | | | |
| 68 | 68 | 55 | | | 56 | Existing Water Room pull station | Coordination | Approved | 05-Apr-23 | 17-May-23 | 23-May-23 | \$1,142.90 | \$1,142.90 |
| 67 | 67 | 56 | | | 55 | Revision to brace frame VB205 | Coordination | Approved | 17-Apr-23 | 12-May-23 | 18-May-23 | \$1,164.02 | \$1,164.02 |
| 82 | 82R2 | 57R | | | 78 | Revision to biometric readers | Owner Requested | Approved | 18-Apr-23 | 01-Sep-23 | 25-Sep-23 | -\$21,023.00 | -\$21,023.00 |
| 64 | 64 | | | 49 | 51 | Tree Removal at End of Block B | Site Condition | Approved | 03-Nov-22 | 20-Apr-23 | 26-Apr-23 | \$2,117.50 | \$2,117.50 |
| 66 | 66R1 | 58 | | | 68 | Clarification to area drains | Coordination | Approved | 20-Apr-23 | 19-Jul-23 | 27-Jul-23 | \$25,942.40 | \$25,942.40 |
| 77 | 77R1 | 59 | | | 85 | Fiber optic connection to existing building | Coordination | Approved | 02-May-23 | 25-Jul-23 | 12-Oct-23 | \$10,118.90 | \$10,118.90 |
| 78 | 78 | 60 | | | 63 | Additional pot light in Bedroom Type "D" | Coordination | Approved | 02-May-23 | 26-Jun-23 | 04-Jul-23 | \$2,865.50 | \$2,865.50 |
| | | 61 | | | | Revision to clarify clay unit product | Discontinued Product | Pending | 09-May-23 | | | | |
| 71 | 71 | 62R | | | 59R | Modifications to elevator framing for door supports and additional pit ladder | Coordination | Approved | 23-May-23 | 05-Jun-23 | 27-Jun-23 | \$66,131.08 | \$66,131.08 |
| | | 63 | | | | Patching of existing asphalt drive-ways | Owner Requested | Cancelled | 23-May-23 | | | | |
| 81 | 81 | 64 | | | 65 | Flooring revisions | Coordination | Approved | 25-May-23 | 07-Jul-23 | 20-Jul-23 | \$7,090.72 | \$7,090.72 |
| 80 | 80R2 | 65 | | | 84 | Owner requested revisions to Kitchen Equipment | Owner Requested | Approved | 25-May-23 | 22-Sep-23 | 03-Oct-23 | \$68,113.10 | \$68,113.10 |
| 73 | 73 | 66 | | | 62 | Delete kitchen equipment soap and towel dispenser accessories | Owner Requested | Approved | 29-May-23 | 20-Jun-23 | 27-Jun-23 | (\$2,670.00) | (\$2,670.00) |
| 126 | 126R2 | 67R3 | | | 115 | Tie-in to existing fire alarm and PA systems | Coordination | Approved | 30-May-23 | 21-Mar-24 | 12-Apr-24 | \$18,950.80 | \$18,950.80 |
| 87 | 87 | 68 | | | 70 | Revision to louvers | Coordination | Approved | 30-May-23 | 02-Aug-23 | 08-Aug-23 | \$660.00 | \$660.00 |
| 68 | 68 | 69 | | | 58 | Patient lift system power supply covers | Owner Requested | Approved | 01-Jun-23 | 05-Jun-23 | 22-Jun-23 | \$10,222.30 | \$10,222.30 |
| 83 | 83 | 70 | | | 67 | Revision to stair guard assembly | Coordination | Approved | 06-Jun-23 | 19-Jul-23 | 26-Jul-23 | \$726.00 | \$726.00 |
| 84 | 84 | 71 | | | 66 | Revision to Ceramic tile type CT2.1 in select rooms | Owner Requested | Approved | 15-Jun-23 | 19-Jul-23 | 25-Jul-23 | \$0.00 | \$0.00 |
| 74 | 74R1 | 72R | | | 64 | Temporary support angles for Block C structural frame | Coordination | Approved | 13-Jun-23 | 28-Jun-23 | 04-Jul-23 | \$10,563.30 | \$10,563.30 |
| 69 | 69R1 | | | | 71 | Removal of existing foundations at electrical duct bank trench | Site Condition | Approved | 14-Jun-23 | 07-Jul-23 | 09-Aug-23 | \$10,095.80 | \$10,095.80 |
| 76 | 76R3 | 61 | | | 72 | Revision to clay unit masonry product | Coordination | Approved | 09-May-24 | 26-Jun-24 | 12-Aug-24 | \$55,860.00 | \$55,860.00 |
| | | 73 | | | | Revise solid surface finish colour on millwork M30 & M31 | Owner Requested | Cancelled | 12-Jul-23 | | | | |
| | | 74 | | | | Additional structural support at 5th floor trench drain | Coordination | Pending | 12-Jul-23 | | | | |
| 90 | 90 | 75R | | | 74 | Revised detail at expansion joint at gridline 23 between S & T/T.2. | Coordination | Approved | 12-Jul-23 | 14-Aug-23 | 24-Aug-23 | \$8,513.40 | \$8,513.40 |
| 92 | 92 | | | | 75 | Revised rebar stirrups at elevator conduit duct bank | Coordination | Approved | 18-Jul-23 | 23-Aug-23 | 30-Aug-23 | \$1,036.20 | \$1,036.20 |
| 93 | 93 | | | 148 | 76 | Revision to window sill support material detail | Contractor Requested | Approved | 23-Aug-23 | 29-Aug-23 | 05-Sep-23 | \$3,312.89 | \$3,312.89 |
| 102 | | 76 | | | 86 | Coring of Foundation for temporary generator connection | Coordination | Approved | 25-Jul-23 | 03-Oct-23 | 11-Oct-23 | \$3,850.00 | \$3,850.00 |
| 101 | 101R3 | 76R2 | | | 91 | Connection for Portable Genset and Load Bank Testing | Owner Requested | Approved | 06-Feb-24 | 22-Feb-24 | 12-Mar-24 | \$116,723.25 | \$116,723.25 |
| 94 | 94 | 77 | | | 77 | Revision to jockey pump electrical feed | Coordination | Approved | 26-Jul-23 | 01-Sep-23 | 12-Sep-23 | \$5,904.80 | \$5,904.80 |
| 98 | 98 | 78 | | | 82 | Revised wall depth in Laundry Rooms to accommodate 4" drain pipe | Coordination | Approved | 27-Jul-23 | 19-Sep-23 | 03-Oct-23 | \$246.50 | \$246.50 |
| 108 | 108 | 79 | | | 111 | Delete fire damper at return air duct in penthouse level | Coordination | Approved | 31-Jul-23 | 24-Oct-23 | 21-Mar-24 | (\$497.00) | (\$497.00) |
| 97 | 97R1 | 80R | | | 81 | Revise wall thickness to accommodate pipe size | Coordination | Approved | 03-Aug-23 | 19-Sep-23 | 03-Oct-23 | \$3,090.10 | \$3,090.10 |
| 96 | 96 | 81 | | | 83 | Domestic booster pump power feed | Coordination | Approved | 23-Aug-23 | 13-Sep-23 | 02-Oct-23 | \$6,792.50 | \$6,792.50 |
| | | 82 | | | 156 | Revision to Drew St. entrance sanitary & storm pipes for interferences | Coordination | Approved | 28-Aug-23 | 11-Feb-25 | 25-Feb-25 | \$54,487.51 | \$54,487.51 |
| 105 | 105 | 83 | | | 88 | Electric heaters for temporary heat in rooms at junction between Phase 1 and 2 | Coordination | Approved | 15-Sep-23 | 10-Sep-23 | 24-Oct-23 | \$5,335.90 | \$5,335.90 |
| | | 84 | | | | Investigation for tie-in to existing PA system | Coordination | Cancelled | 15-Sep-23 | | | | |
| 85 | 85 | | | 67 | 80 | Ductwork revisions related to SI#67 | Coordination | Approved | 06-Jun-23 | 02-Aug-23 | 25-Sep-23 | \$1,439.90 | \$1,439.90 |
| 103 | 103R1 | 85 | | | 89 | Additional louvre colour | Coordination | Approved | 02-Oct-23 | 30-Oct-23 | 10-Nov-23 | \$3,300.00 | \$3,300.00 |
| 106 | 106 | 86 | | | 87 | Chiller Support Frames | Coordination | Approved | 02-Oct-23 | 17-Oct-23 | 18-Oct-23 | \$42,145.73 | \$42,145.73 |
| 112 | 112R1 | 87 | | | 96 | Revise light fixture type U & U1 | Coordination | Approved | 17-Oct-23 | 29-Nov-23 | 07-Jan-24 | \$2,753.30 | \$2,753.30 |
| 114 | 114 | 88 | | | 94 | Revise storm drain piping from the roof of Stair Shaft #5 | Coordination | Approved | 26-Oct-23 | 14-Nov-23 | 05-Dec-23 | \$8,269.80 | \$8,269.80 |
| 120 | 120R4 | 89 | | | 114 | Add digital meni board connections at each dining area | Owner Requested | Approved | 31-Oct-23 | 01-Apr-24 | 12-Apr-24 | \$15,745.40 | \$15,745.40 |
| 116 | 116 | 90 | | | 100 | Additional roof anchors at chimney for Boiler #4 | Coordination | Approved | 01-Nov-23 | 20-Nov-23 | 10-Jan-24 | \$35,019.60 | \$35,019.60 |
| | | 91 | | | 97 | Revision to flooring materials in corridors and resident vestibules | Owner Requested | Approved | 08-Nov-23 | 22-Nov-23 | 07-Jan-24 | \$0.00 | \$0.00 |
| | | 92 | | | | Provide a permanent load bank for generator testing | Coordination | Pending | 08-Nov-23 | | | | |
| 132 | 132R2 | 93 | | | 127 | Revision for door controls | Coordination | Approved | 10-Nov-23 | 08-May-24 | 23-May-24 | \$55,073.65 | \$55,073.65 |
| 117 | 117 | 94 | | | 93 | Ground connection from pole to transformer | Coordination | Approved | 14-Nov-23 | 24-Nov-23 | 27-Nov-23 | \$3,122.90 | \$3,122.90 |
| 104 | 104R2 | | | | 90 | Additional track components for lift track in room 5091 - Submittal 135 | Coordination | Approved | 30-May-23 | 31-Oct-23 | 10-Nov-23 | \$2,448.60 | \$2,448.60 |
| 111 | 111R1 | | | 91R2 | 92 | Revision to ductwork related to ERV#1 and SI#91R2 | Coordination | Approved | 15-Sep-23 | 16-Nov-23 | 20-Nov-23 | \$4,701.40 | \$4,701.40 |
| | | 95R | | | | Typical resident wardrobe storage hinges | Owner Requested | Cancelled | 20-Nov-23 | | | | |
| 121 | 121R2 | 96R | | | 102 | Typical resident room and washroom millwork revisions | Owner Requested | Approved | 22-Nov-23 | 09-Jan-24 | 15-Jan-24 | \$28,778.20 | \$28,778.20 |
| 123 | 123R2 | 97R | | | 101 | Revision to resident room drapes | Owner Requested | Approved | 22-Nov-23 | 08-Jan-24 | 10-Jan-24 | \$4,059.00 | \$4,059.00 |
| | | 98 | | | | Additional lightning protection | Coordination | Cancelled | 27-Nov-23 | | | | |
| 125 | 125R2 | 99R | | | 103 | Toggle switch at flusher disinfectant in soiled utility rooms | Coordination | Approved | 29-Nov-23 | 11-Jan-24 | 15-Jan-24 | \$1,651.10 | \$1,651.10 |
| 135 | 135R1 | 100 | | | 105 | Revise drainage for balcony/roof areas | Coordination | Approved | 29-Nov-23 | 15-Feb-24 | 27-Feb-24 | \$19,183.78 | \$19,183.78 |
| 110 | 110R1 | | | 80 | 95 | Costs associated with piping clarification in SI#80 | Coordination | Approved | 15-Aug-23 | 30-Nov-23 | 14-Dec-23 | \$22,236.50 | \$22,236.50 |
| | | 101 | | | | Delete telephone cables between communications cabinets | Owner Requested | Cancelled | 19-Dec-23 | | | | |
| | | | | | 53 | Phase 2 Piling | Site Condition | Approved | 08-Jan-24 | 08-Jan-24 | 10-Jan-24 | \$0.00 | \$0.00 |
| 129 | 129R1 | 102 | | | 104 | Revision to Clean Utility Millwork M13 | Owner Requested | Approved | 22-Dec-23 | 24-Jan-24 | 30-Jan-24 | (\$29,960.00) | (\$29,960.00) |
| 134 | 134R2 | 103 | | | 112 | Delete resident room lower entertainment boxes | Owner Requested | Approved | 02-Jan-24 | 15-Mar-24 | 03-Apr-24 | (\$112,848.00) | (\$112,848.00) |
| 133 | 133 | 104 | | | 106 | Revisions to Phase 2 Structural Steel | Coordination | Approved | 04-Jan-24 | 02-Feb-24 | 27-Feb-24 | \$13,369.24 | \$13,369.24 |
| 136 | 136 | 105 | | | 118 | Wanderguard elevator control tie-in | Coordination | Pending | 08-Jan-24 | 17-Apr-24 | 29-Apr-24 | \$32,157.40 | \$32,157.40 |
| | | | | | 98 | Asphalt deficiency warranty extension | Deficiency Reconciliation | Approved | 06-Dec-23 | 14-Dec-23 | 11-Jan-24 | (\$7,500.00) | (\$7,500.00) |
| 127 | 127 | | | | 99 | CSA IPAC training course | Contractor Requested | Approved | 10-Nov-23 | 02-Jan-24 | 11-Jan-24 | (\$550.00) | (\$550.00) |
| 139 | 139R | 106 | | | 109 | Revision to Block D tub rooms | Coordination | Approved | 24-Jan-24 | 26-Feb-24 | 07-Mar-24 | \$7,681.30 | \$7,681.30 |
| 148 | 148R1 | 107 | | | 122 | Support posts for med sled system in stairwells | Owner Requested | Approved | 31-Jan-24 | 01-May-24 | 07-May-24 | \$53,607.07 | \$53,607.07 |
| 141 | 141 | 108 | | | 108 | Revise outlet locations in Type C Bedrooms | Owner Requested | Approved | 08-Feb-24 | 23-Feb-24 | 07-Mar-24 | \$1,907.40 | \$1,907.40 |
| 140 | 140 | | | | 107 | Delete siding band detail at Penthouse | Cost Saving | Approved | 21-Feb-24 | 21-Feb-24 | 27-Feb-24 | (\$10,600.00) | (\$10,600.00) |
| 137 | 137 | | | | 110 | Slab edge firestop detail revision | Coordination | Approved | 09-Feb-24 | 04-Mar-24 | 07-Mar-24 | \$39,165.00 | \$39,165.00 |
| 145 | 145 | | | | 113 | Extent of slat edge at curtain wall block C - Phase 1 | Coordination | Approved | 22-Mar-24 | 22-Mar-24 | 04-Apr-24 | \$3,637.92 | \$3,637.92 |
| | | 109R | | | | Clarification to temporary soffit and heating details | Cancelled | Pending | 07-Mar-24 | | | | |
| 146 | 146 | 110 | | | 116 | Add door 5136 and associated hardware | Coordination | Approved | 04-Mar-24 | 05-Apr-24 | 26-Apr-24 | \$11,698.50 | \$11,698.50 |

| | | | | | | | | | | | | | |
|------|-------|-------|-----|---------|--------------------------------|--|--------------------|-----------|-----------|-----------|------------|--------------|--------------|
| 147 | 147R1 | 111R | | | 135 | Revisions to communication cabinets racks and distribution | Coordination | Approved | 14-Mar-24 | 02-Jul-24 | 29-Jul-24 | \$22,195.00 | \$22,195.80 |
| 150 | 150 | 112 | | | 123 | Radiant heater piping enclosures | Coordination | Approved | 14-Mar-24 | 22-Apr-24 | 22-May-24 | \$9,624.86 | \$9,624.86 |
| 151 | 151 | 113 | | | 119 | Revisions to Resident Washrooms to Accommodate Plumbing Drain | Coordination | Approved | 22-Apr-24 | 22-Apr-24 | 29-Apr-24 | \$5,564.06 | \$5,564.06 |
| 152 | 152R1 | 114 | | | 126 | Revisions to water room door hardware | Coordination | Approved | 20-Mar-24 | 07-May-24 | 23-May-24 | \$8,929.80 | \$8,929.80 |
| 156 | 156 | 116R | | | 121 | Revision to handrails and base bumpers | Coordination | Approved | 02-May-24 | 01-May-24 | 07-May-24 | \$14,213.38 | \$14,213.38 |
| 153 | 153 | | | | 129 | Revision to cabinet locks | Owner Requested | Approved | 24-Apr-24 | 24-Apr-24 | 24-May-24 | \$1,540.57 | \$1,540.57 |
| 154 | 154 | | | 193 | Delete Sprinkler Control Valve | Cost Saving | Approved | 01-May-24 | 24-Apr-24 | 07-May-24 | (\$500.00) | (\$500.00) | |
| 158 | 158 | 117 | | | 124 | Add temporary heat trace system to pipes at underside of server 2078 & 2086 | Coordination | Approved | 08-Apr-24 | 08-May-24 | 15-May-24 | \$21,541.30 | \$21,541.30 |
| 157 | 157 | 118 | | | 128 | Phase 1 - Roof level sun control outrigger support | Coordination | Approved | 11-Apr-24 | 06-May-24 | 24-May-24 | \$29,342.14 | \$29,342.14 |
| 160 | 160 | 119R | | | 132 | Kill switch for Ground Floor Server 1067 | Coordination | Approved | 13-May-24 | 30-May-24 | 06-Jun-24 | \$2,971.10 | \$2,971.10 |
| 159 | 159 | | | | 125 | Revised millwork pulls | Cost Saving | Approved | 10-May-24 | 10-May-24 | 23-May-24 | (\$4,132.80) | (\$4,132.80) |
| 163 | 163 | 120 | | | 133 | Additional exit signs at double egress doors | Coordination | Approved | 29-May-24 | 11-Jun-24 | 23-Jul-24 | \$22,341.00 | \$22,341.00 |
| 162 | 162 | 121R | | | 134 | Add end enclosures to sneeze guards | AHJ | Approved | 03-Jun-24 | 12-Jun-24 | 23-Jul-24 | \$10,373.00 | \$10,373.00 |
| | | 122 | | | | Brick support at level 2 balcony/roof | Coordination | Pending | | | | | |
| | | | | | 130 | Delay Claim Settlement | Delay Claim | Approved | 04-Jun-24 | 04-Jun-24 | 06-Jun-24 | \$317,200.00 | \$317,200.00 |
| 148 | 149 | | | | 131 | Additional cubicle curtains Phase 2 | Coordination | Approved | 17-Apr-24 | 17-Apr-24 | 29-May-24 | \$10,670.00 | \$10,670.00 |
| | | 123 | | | | Replace damaged trees by winter salt at highway | Site Condition | Cancelled | 08-Jul-24 | 19-Jul-24 | | \$34,672.55 | |
| 168 | 168R | 124 | | | 138 | Circuiting and clarifications for pumps P6, P7, P20 & P21 | Coordination | Approved | 18-Jul-24 | 09-Aug-24 | 29-Aug-24 | \$1,821.00 | \$1,821.00 |
| 167 | 167 | | | | 136 | Revision to hardware on doors 1018a, 1030b, 1165 | Coordination | Approved | 22-Jul-24 | 22-Jul-24 | 29-Jul-24 | \$1,056.00 | \$1,056.00 |
| 169 | 169R | 125 | | | 137 | Revision to soffit detail at 1064 & 1075 | Coordination | Approved | 22-Jul-24 | 07-Aug-24 | 14-Aug-24 | \$5,908.76 | \$5,908.76 |
| | | 126 | | | | Add hot water recirculation line to washers | Design Improvement | Cancelled | 22-Jul-24 | | 11-Sep-24 | \$0.00 | \$0.00 |
| | | 127 | | | 140 | Generator shore power circuit | Coordination | Approved | 07-Aug-24 | 03-Sep-24 | 19-Sep-24 | \$6,043.40 | \$6,043.40 |
| | | 128 | | | 141 | Revision to 5th floor Dining Windows & exhaust duct | Coordination | Approved | 13-Aug-24 | 09-Sep-24 | 19-Sep-24 | \$20,700.61 | \$20,700.61 |
| | | 129 | | | 142 | Rework roof drain above 5th floor balcony | Coordination | Approved | 19-Aug-24 | 11-Sep-24 | 19-Sep-24 | \$4,275.35 | \$4,275.35 |
| 175 | 175R | 130R | | | 143 | Revised - Insulation tie-in at temporary wall to curtainwall | Coordination | Approved | 19-Sep-24 | 24-Sep-24 | 03-Oct-24 | \$5,417.50 | \$5,417.50 |
| 171 | 171 | | | 135 | 139 | Credit for revisions to PRV valves from SI#135 | Cost Saving | Approved | 18-Jul-24 | 15-Aug-24 | 29-Aug-24 | (\$4,964.00) | (\$4,964.00) |
| | | 131 | | | | Revised - Gas detection in generator room #6011 | Regulatory Change | Pending | 06-Nov-24 | | | | |
| | | 132 | | | 144 | Water room drywall revision | Coordination | Approved | 19-Sep-24 | 29-Sep-24 | 04-Oct-24 | \$1,045.44 | \$1,045.44 |
| | | | | 137 | | Clarification to handrail corners | Coordination | Approved | 24-Jul-24 | | | | |
| | | | | 138 | | Compositly Slab Crack remediation | Coordination | Approved | 14-Sep-24 | | | | |
| | | | | 142 | | Ductwork revisions at Chapel 1027 | Coordination | Approved | 12-Sep-24 | | | | |
| | | | | 141 | | Revised - Location of Electrical Panel in Janitor Rooms | Coordination | Approved | 01-Oct-24 | | | | |
| | | | | 143 | | Revision to bulkheads at corridor 1032 | Coordination | Approved | 17-Sep-24 | | | | |
| | | 133 | | | 146 | Revision to balcony ceiling panels at tapered beams | Owner Requested | Approved | 21-Oct-24 | 22-Oct-24 | 29-Oct-24 | \$0.00 | \$0.00 |
| | | | | 144R(2) | | Revised (2) - Temporary link connection details | coordination | Approved | 16-Oct-24 | | | | |
| | | | | 145 | | Clarification to boiler breaker feeds and temp link heaters | coordination | Approved | 08-Oct-24 | | | | |
| | | | | 146 | | Revise rating at column 12.1-F | coordination | Approved | 10-Oct-24 | | | | |
| | | 177 | | 141R | 145 | Reframing and hardware revision relative to SI#141R | coordination | Approved | 08-Oct-24 | 15-Oct-24 | 21-Oct-24 | \$1,364.66 | \$1,364.66 |
| | | | | 147 | | Clarification to typical windows drainage | coordination | Approved | 22-Oct-24 | | | | |
| 181 | 181 | 134 | | | 147 | Add Handrails to link | Architect omission | Approved | 20-Nov-24 | 20-Nov-24 | 20-Nov-24 | \$5,268.77 | \$5,268.77 |
| | | | | 148 | | Clarification to shaft bottom closure location | coordination | Approved | 30-Oct-24 | | | | |
| | | | | 149 | | Clarification to penthouse glycol tank wiring | coordination | Approved | 06-Nov-24 | | | | |
| | | | | 150 | | Revision to fireplace hearth stone in 5115 | coordination | Approved | 19-Nov-24 | | | | |
| | | | | 151 | | Cancelled: Miscellaneous Structural Clarifications | coordination | Approved | 02-Apr-25 | | | | |
| 180R | | 144R2 | | | 148 | Temporary Link Connection details | coordination | Approved | 15-Nov-24 | 02-Dec-24 | 10-Dec-24 | \$10,226.30 | \$10,226.30 |
| | | 152 | | | | Revisions breakers and raceway at IT Room 6003 | coordination | Approved | 20-Nov-24 | | | | |
| | | | | 149 | | Gas detection controller in generator room 6011 | coordination | Approved | 02-Dec-24 | 02-Dec-24 | 10-Dec-24 | \$3,942.40 | \$3,942.40 |
| | | | | 153 | | Austco Nurse Call alert info | coordination | Approved | 09-Dec-24 | | | | |
| | | | | 154 | | Revised FHC location main floor phase 1 | coordination | Approved | 11-Dec-24 | | | | |
| | | 135 | | | 152 | Modify alternating tread ladder construction in penthouse | coordination | Approved | 12-Dec-24 | 30-Jan-25 | 07-Feb-25 | \$5,830.00 | \$5,830.00 |
| | | | | 155 | | Revision to dryer surround opening dimensions | coordination | Approved | 06-Jan-25 | | | | |
| | | | | | 150 | Add Handrails to link (2nd part) | coordination | Approved | 17-Dec-25 | 15-Dec-25 | 20-Dec-25 | \$4,548.50 | \$4,548.50 |
| | | 136 | | | 151 | Temporary cladding at lounge bump-out to existing construction | coordination | Approved | 06-Jan-25 | 30-Jan-25 | 13-Jan-25 | \$12,562.00 | \$12,562.00 |
| | | | | 156 | | Revisions 2 Clarification to gypsum ceilings in stairwells | coordination | Approved | 11-Mar-25 | | | | |
| | | | | 157 | | Clarification to balcony soffit heights | coordination | Approved | 14-Jan-25 | | | | |
| | | 137 | | | 154 | Provide cricketed backslope insulation between ERV#1 and MUA#2 | Percon | Approved | 15-Jan-25 | 30-Jan-25 | 07-Feb-25 | \$1,650.00 | \$1,650.00 |
| | | 138 | | | 155 | Provide keypad locksets on Resident laundry room doors | Owner Requested | Approved | 16-Jan-25 | 30-Jan-25 | 07-Feb-25 | \$4,455.00 | \$4,455.00 |
| | | 139 | | | | Cancelled - Provide range hood in gathering space kitchen 5116a | Owner Requested | Approved | 11-Mar-25 | | | | |
| | | 140 | | | 153 | Millwork revisions for site coordination issues | coordination | Approved | 22-Jan-25 | 30-Jan-25 | 07-Feb-25 | \$1,670.35 | \$1,670.35 |
| | | 191 | | 158 | 159 | Furr-out around FA panel in Med room 1070 | coordination | Approved | 30-Jan-25 | 11-Mar-25 | 25-Mar-25 | \$1,247.07 | \$1,247.07 |
| | | | | 159 | | Revision to ceilings bulkheads in corridor 5082 and 5099 | coordination | Approved | 03-Mar-25 | | | | |
| | | | | 160 | | Revised - Ceiling height in corridor 5081 | coordination | Approved | 30-Jan-25 | | | | |
| | | 141 | | | 157 | Modify stainless steel count 2078 | coordination | Approved | 10-Feb-25 | 05-Mar-25 | 13-Mar-25 | \$0.00 | \$0.00 |
| | | | | 161 | | Revision to fireplace hearth stone in 5115 | coordination | Approved | 12-Feb-25 | | | | |
| | | 192 | 142 | | 160 | Revised counter support at M60 under counter fridge | Owner Requested | Approved | 12-Feb-25 | 11-Mar-25 | 25-Mar-25 | \$2,694.91 | \$2,694.91 |
| | | 193R1 | 143 | | 165 | Temporary Cladding of columns exposed to exterior in P1 | coordination | Approved | 12-Feb-25 | 08-Apr-25 | 15-Apr-25 | \$10,963.13 | \$10,963.13 |
| | | | | 162 | | Revision to shower floor drains for sheet flooring | coordination | Approved | 12-Feb-25 | | | | |
| | | 194R1 | 144 | | 158 | Modify rated wall at Room 5115 to suit piping | coordination | Approved | 25-Mar-25 | 25-Mar-25 | 25-Mar-25 | \$4,923.41 | \$4,923.41 |
| | | | | 163 | | Revisions to door frame protection | coordination | Approved | 01-Feb-29 | | | | |
| | | | | 164 | | Revised 2: Relocate Shower room storage cabinets | coordination | Approved | 24-Mar-25 | | | | |
| | | | | 145 | | Cancelled: Add LCD Austco annunciator displays for nurse call in P1 | coordination | Approved | 15-Apr-25 | | | | |
| | | | | 165 | | Clarifications on IT room 6003 panel terminations and rack equipment locations | coordination | Approved | 25-Feb-25 | | | | |
| | | 196 | 146 | | 162 | Horizontal cable management and access control data drop | coordination | Approved | 24-Feb-25 | 01-Apr-25 | 01-Apr-25 | \$4,105.20 | \$4,105.20 |

Board of Management Meeting

February 19, 2026

CLINICAL SERVICES – Mel Cross, RN, Director of Care

Ministry Inspection & Compliance

The ministry attended the home in January to conduct an inspection related to water temperatures and bathing practices. As a result, the clinical department received both Written Notifications and a Compliance Order due March 6th, 2026. Work is underway to develop a comprehensive action plan in response. A follow-up touch point with the Ministry Inspector is scheduled for February 19, 2026. Further updates and outcomes will be provided in the next Board report.

This remains a key regulatory priority, and leadership is focused on strengthening monitoring systems and accountability measures to ensure sustained compliance.

Critical Incident Overview

There were 12 Critical Incidents reported in January, compared to 9 in December.

Breakdown:

- 7 alleged abuse incidents (3 per 100 residents)
- 3 loss of essential service incidents
- 1 fall with injury
- 1 written complaint

Risk Observations:

- 62% of incidents occurred on the evening shift, indicating a potential workflow and supervision pressure point.
- Only one alleged abuse incident involved resident to resident interaction, which continues to reflect the positive impact of the new building layout in reducing these occurrences.
- All alleged abuse incidents were fully investigated, with education and discipline implemented where appropriate.
- No repeat staff involvement was identified.

Trending Context:

- January CI rate directly involving residents: 3.33 per 100 residents
- December CI rate directly involving residents: 3.75 per 100 residents

While volumes remain relatively low overall, the month-over-month and concentration on evening shifts will continue to be monitored.

Staffing & Workforce Stability

Recruitment efforts remain active to stabilize the frontline workforce and reduce reliance on agency staff. Agency coverage continues to be required to support both RN and RPN roles. Leadership is reviewing staffing patterns and ratios across units to better align resources with resident acuity and care needs.

Key Priorities Looking Ahead

Primary focus area moving forward include:

- Finalizing and implementing the action plan to address the Ministry Compliance Order
- Strengthening leadership presence and oversight on the units to support workflow, accountability and consistency of care delivery.
- Ensuring staff are present, prepared and supported to provide care throughout the duration of their shifts
- Reinforcing expectations related to resident hygiene, treatments and documentation
- Continuing recruitment efforts to stabilize staffing and support sustainable care delivery

This work is being positioned not only as a compliance response, but as an opportunity to reinforce professional accountability, improve workflow consistency and demonstrate respect for residents and families through reliable, high-quality care practices.

STAFFING/STUDENTS – Tiffany Chapman, HR Coordinator

New Hires/Terminations January 2026

- ❖ **13 New Hires:** 10 PSWs, 2 Housekeepers, 1 FSW
 - **Additionally Onboarded:** 1 Agency RPN
- ❖ **13 Terminations/Resignations:** 1 CSS HMKER, 1 DP PSW, 1 Dietitian, 1 FSW, 3 Housekeepers, 4 PSWs, 2 RPNs

Vacancies as of February 13, 2026

- ❖ PSW Vacancies: 3 temp. full-time, 3 perm part-time, 10 temp part-time
- ❖ RPN Vacancies: 1 perm full-time, 4 temporary full-time, 7 permanent part-time
- ❖ Dietary Vacancies: 4 perm part-time, 4 temporary part-time
- ❖ Housekeeping Vacancies: 1 permanent part-time, 4 temporary part-time
- ❖ Activities Vacancies: NA
- ❖ CSS Vacancies: 2 permanent part-time PSW, 1 permanent part-time Homemaker

Students as of February 2026

- ❖ Near North District School Board PSW Living Classroom (group of 17 Students)
- ❖ Nipissing BScN Students (21 students)
- ❖ Canadore PN Students (7 Students)
- ❖ CTS PSW Students start February 12
- ❖ Canadore PSW Students February 23

HOUSEKEEPING & NUTRITION & FOOD SERVICES – Trina Milne, Manager

ACTIVITY DEPARTMENT – Mandy Gilchrist, Activities Manager

All lines filled - ACT Department

Community Involvement in Activities:

- ❖ Scollard students visited handed out valentines
- ❖ U11 North Bay Trappers - Games Night

❖ Bonhomme Visit

SPIRITUAL CARE/VOLUNTEER/ACTIVITY LEAD – Tracy Davis, Spiritual and Wellness Coordinator

COMMUNITY SUPPORT SERVICES – Cheryl Hamilton, RPN, Manager of GSS

INFECTION CONTROL – Hannah Bryant, RN, Manager of IPAC

New Information:

Universal masking to remain in effect for the month of February. Most facilities will lift the mandate in the spring. Still numerous sick calls within our facility – new sick call tracking log created to help identify patterns/multiple sick calls for the same reason for proper follow-up with management.

Audits:

Hand hygiene audits of staff and visitors continue, resident hand hygiene audits continue, PPE audits and IPAC self-assessment audits continue.

Outbreaks:

- No outbreaks declared in January.

Immunization

- The collection of staff Measles immunization is ongoing.
- Immunizations for new resident admissions for COVID and influenza continue as required.
- RSV vaccines being offered on February 12th.

IPAC Construction Audits

Recent audits –On-going inspection to ensure IPAC preventative measures are being followed for the demolition phase. Still attending bi-weekly construction meetings. IPAC plan for tub room track relocation in review for work to be completed.

QUALITY ASSURANCE – Kathy MacDonald, RN, Manager of Clinical Quality Assurance

Falls Trends

Falls continue to be a key quality indicator. Following the transition into the new building at the end of November, a temporary increase in falls was observed, which is consistent with environmental change, resident relocation, and new staff assignments.

Monthly Fall Totals:

- December: 102 falls
- January: 81 falls

This reflects a 21 fall reduction month over month, representing an approximate 21% decrease from December to January.

The reduction in January suggests early stabilization following the environmental transition and indicates that current mitigation strategies are having a positive impact.

Critical Incident Summary for 2025

| Type | Staff to Resident | Confirmed | Resident to Resident | Confirmed | Visitor to Resident | Confirmed | 2024 Total | 2025 Total | % Change |
|----------------------------------|-------------------|-----------|----------------------|-----------|---------------------|-----------|------------|------------|------------------|
| Abuse (physical) | 5 | 4 | 18 | 16 | 0 | 0 | 19 | 23 | ↑4= 21% |
| Abuse - Verbal | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | ↓3= -100% |
| Abuse - sexual | 0 | 0 | 1 | 0 | 0 | 0 | 4 | 1 | ↓3= -75% |
| Abuse - emotional | 7 | 5 | 0 | 0 | 3 | 3 | 18 | 10 | ↓8= -44% |
| Abuse - Financial | 2 | 0 | 0 | 0 | 0 | 0 | 5 | 2 | ↓3= -60% |
| Abuse - Neglect | 7 | 3 | 0 | 0 | 0 | 0 | 25 | 7 | ↓18= -32% |
| Total | | | | | | | 74 | 43 | ↓31= -42% |
| Improper Tx | 3 | 2 | 0 | 0 | 0 | 0 | 2 | 3 | ↑1= 50% |
| Missing Narc | | | | | | | 5 | 5 | 0% |
| Environmental Hazard | | | | | | | 1 | 2 | ↑1= 100% |
| Missing res with injury | | | | | | | 0 | 0 | 0% |
| Missing res > 3hrs | | | | | | | 0 | 0 | 0% |
| Missing res < 3hrs no injury | | | | | | | 1 | 2 | ↑1= 100% |
| Outbreak | | | | | | | 8 | 8 | 0% |
| Incident that causes injury | | | | | | | 16 | 14 | ↓2= 12.5% |
| Unexpected death | | | | | | | 1 | 3 | ↑2= 200% |
| Misuse/Misappropriation of money | | | | | | | 4 | 0 | ↓4= -100% |
| Total | | | | | | | 112 | 80 | ↓32= -29% |

In reviewing our 2024–2025 comparative CIS reporting data, we are seeing an overall reduction in total reportable and confirmed incidents. This reflects continued strengthening of reporting processes, staff awareness, and early intervention strategies.

At the same time, our analysis identifies specific areas requiring targeted quality focus, particularly resident to resident physical interactions and confirmed emotional abuse involving staff. These trends are being actively addressed through internal systems.

Our approach remains proactive, data driven, and aligned with legislative expectations for abuse prevention, and incident management.

Systems are stabilizing.

- 38 fewer reportable incidents year over year
- 37 fewer confirmed incidents

This suggests:

- Improved preventive interventions
- Strengthened internal reporting culture
- Earlier risk identification

1. Resident to Resident Physical Incidents

Resident to resident interactions continue to represent the highest behavioural risk category, consistent with sector wide dementia and responsive behaviour trends.

Current Actions:

- Behavioural care plan reviews
- Environmental scanning
- Targeted responsive behavior PSW coaching

With the transition to the new building, increased space, improved sightlines, and enhanced environmental design are anticipated to reduce congestion, overstimulation, and physical proximity triggers, which may contribute to a reduction in resident to resident physical incidents moving forward.

2. Emotional Abuse (Staff to Resident)

No incidents involved physical harm. Results reinforce the need for ongoing professional practice education.

Current Actions:

- Refresher education on respectful communication
- Progressive discipline applied when warranted
- Trend monitoring
- Coaching as needed
- Leadership rounding

3. Narcotic Discrepancies

All narcotic discrepancies were identified through internal reconciliation processes, demonstrating that our control mechanisms are functioning as intended. There was no suspicion of diversion and incidents did not require CNO involvement. As legislatively required, police were notified of all incidents (police elected not to proceed with investigations).

Current Actions:

- Continued unannounced audits
- Reinforcement of shift to shift reconciliation
- Progressive discipline applied when warranted
- Ongoing monitoring

4. Outbreaks

Outbreak frequency remains consistent year over year and reflects seasonal respiratory trends rather than systemic breakdown. There has been a decrease in the duration of respiratory outbreaks and a decrease in the number of residents affected, reflecting adherence to IPAC practices, audits, education, and cohorting and surveillance.

Six respiratory outbreaks occurred, ranging from 11-36 days in duration. One resident death was associated with a respiratory outbreak (underlying comorbidities existed). Two enteric outbreaks were declared in 2025, ranging from 10-19 days in duration.

Summary

The home continues to meet legislative requirements for abuse prevention, reporting, investigation, and annual program evaluation. Corrective actions are implemented in real time where risk is identified.

These measures reinforce the home's commitment to transparency, resident safety, and timely external reporting.

2026 Quality Focus Areas:

1. Responsive Behaviour Management
2. Police will be notified of all alleged, suspected, or witnessed instances of abuse, in accordance with legislative requirements and organizational policy.
3. Professional Communication Reinforcement

4. Controlled Substance Oversight
5. Injury Prevention Trend Analysis

Our goal is not simply reduction of incidents, but reduction of risk through earlier identification, stronger supervision, and continuous staff education.

As complexity of resident acuity increases across the sector, our responsibility is to continuously strengthen safeguards, not assume stability.

HEALTH AND SAFETY – Julie Pilkey, Manager of Occupational Health, Safety, and Wellness

ADMISSIONS – Alysia Loyer, Resident and Family Navigator